

Partnership Program 2023

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CERAWeek is the premier annual gathering of global leaders offering shared learning, solutions, and insight into the energy future. CERAWeek is widely considered to be the world's most influential and prestigious energy conference. The CERAWeek community encompasses CEOs, ministers and senior decisionmakers from energy, policy, finance, and technology, as well as leaders in industry, mobility, chemicals and more. CERAWeek convenes the greatest minds from across the energy spectrum to explore the nature and pace of change—and the strategic and investment responses. It is a unique platform fostering connections and collaboration, and offers integrated, cross-industry content and perspective on what's ahead.

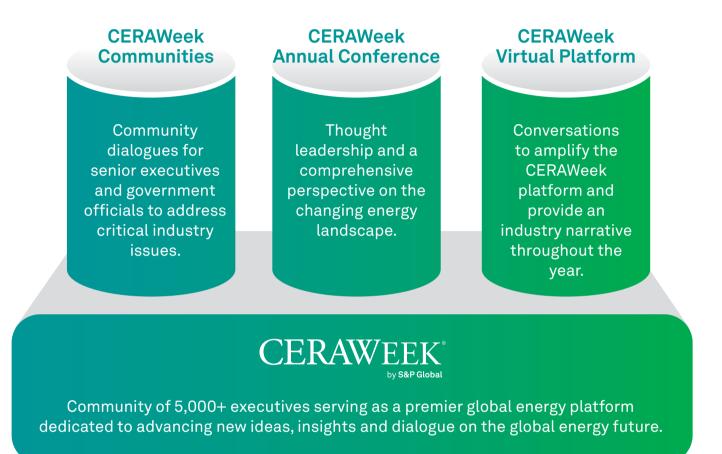
CERAWeek 2023 will be particularly timely as we address the dual challenge of energy transition and energy security. The industry faces great uncertainty over future strategy and structure, geopolitics, investment, and markets. We will also focus on the growing role of technology and innovation, and pathways to achieve net-zero commitments.

CERAWeek Partners benefit from high-level participation in the public and private programs, distinctive visibility and branding, and bespoke engagement. Partnership includes knowledge contribution, dedicated liaison and delegation support, access to Leadership Circle private forums, engagement in peer-level communities, hosting and networking, and media support—combined under a single program designed to support the Partner's objectives. Partnership also extends the benefits of the CERAWeek experience throughout the year and across the Partner organization, including on-going Leadership Circles and Forums, the online CERAWeek Conversations series and Special Programs, such as the Future Energy Leaders.

> "From an energy perspective, this is the best week ever." **Hon. Lisa Murkowski**, United States Senator, Alaska

CERAWeek Partnership Overview

CERAWeek Partners contribute to advancing the CERAWeek mission—helping to build a culture of idea exchange, learning, and relationship-building between industry, government, and society to secure the global energy future.



Partner programs are tailored to support the Partner's objectives and to enhance the value of CERAWeek to their executives. Partners benefit from high-level engagement before, during, and after the conference, maximizing the impact and experience of participation. Partner organizations are supported by the CERAWeek Executive Steering Committee and a team of dedicated CERAWeek Partner Liaison Managers.

Partnership programs offer opportunities for Partners to deepen relationships with key stakeholders, develop and share ideas and thought leadership, enhance visibility and communicate key messages to a wider audience. Partnership enables active participation in all key components of the Executive Conference in a single, integrated program.

- Thought Leadership and Executive Engagement
- Priority Access to Private and Special Programs and Concierge Services
- Peer Hosting, Interaction and Networking
- Partner Recognition, Media and CERAWeek Branding Program

Partnership Levels

Foundational

Foundational Partners benefit from the highest levels of access, visibility, and executive support. These Partners play a leadership role within the CERAWeek community and are provided premier engagement and contribution. Foundational Partners may collaborate with CERAWeek to develop a customized Special Program or community aligned with specific objectives. Foundational Partners may be invited to play leadership roles as co-hosts, offering a targeted engagement within a CERAWeek Special Program (such as Future Energy Leaders, Women in Energy, and Energy Innovation Pioneers).

Foundational Partnership is reserved for a limited number of qualified Partners acknowledged as industry leaders in their field and who have designated CERAWeek as a priority executive engagement platform.



Strategic

Strategic Partnership supports active engagement and access across a wide range of the CERAWeek community, benefiting Partners with flexibility and support to align with specific Partner objectives. A dedicated CERAWeek Partner Advisory Team (CPAT) takes a consultative approach to plan and curate participation across each facet of the community, identifying opportunities for Partner executives to maximize their personal and organizational impact.

Strategic Partner's objectives are supported by the CERAWeek Steering Committee. Partners receive priority consideration to contribute content and access to CERAWeek Private Communities. Partners are asked to commit senior-level engagement, thought leadership contributions, and participation in the relevant Private Partner Communities.

Strategic Partnership extends past the CERAWeek Conference, as CERAWeek has expanded to offer annual programs and executive engagement throughout the year.

450

Industry

Intended for smaller delegations, Industry Partnership provides enhanced executive participation, brand recognition, access to shared meeting space, limited access to CERAWeek Private Programs, branding, and support.

CERAWeek Partnership: Key components

Thought Leadership and Executive Engagement

Partnership enables focused engagement with senior communities, enhancing meaningful peer-to-peer relationships while highlighting the Partner's expertise and thought leadership.

Partnership includes CERAWeek Executive Conference Passes for use by Partner executives. Delegates may include Partner executives, customers, prospects, Partners, board members, and other stakeholders (subject to S&P Global approval).

Priority Access to Private and Special Programs and Concierge Services

Private Partner Briefings by S&P Global Experts—Focused strategic and market briefings, convened on-site during the Conference. Briefings are scheduled in advance and drawn from a list of relevant topics.

CERAWeek Program Steering Committee Access—Access to members of the CERAWeek Program Committee to nominate and propose topics and themes, to prepare and align Partner's internal stakeholders and to gain insight into the event program.

Partner Liaison Manager—A CERAWeek Partner Liaison Manager (PLM) is assigned to each Partner to maximize the impact and efficiency of the Partner executives' participation. The PLM assists in planning and navigating the scale and complexity of CERAWeek. PLMs are fulltime project managers who will strategically direct your experience though regular calls. They serve as a central point of contact and facilitate access to the broader CERAWeek planning team, while remaining focused on your objectives.

Peer Hosting, Interaction and Networking—Partners describe the networking at CERAWeek as one of their most important benefits. The CERAWeek Partnership program includes multiple ways for delegates to connect and meet with other members of the community.

Business and Hospitality Infrastructure

Private and Shared Meeting Rooms and Hospitality Facilities are reserved exclusively for Partners. Access to a meeting space is determined by level of Partnership. Available spaces include:

- Dedicated conference-level private Partner boardroom/hospitality room—Adjacent to the conference floor with limited availability, these spaces are outfitted boardroom style during the day, and converted to networking/social spaces during the evening.
- Private multi-room business suite with boardroom—Located on an upper-level Hilton hotel floor, consisting of a boardroom-furnished meeting room flanked on either side by connected rooms that can be used as an operations center, a parlor/waiting room for the main boardroom, or an additional private meeting room.
- Private Partner meeting rooms on dedicated Partner meeting floor—Smaller, private meeting rooms on a secure upper-level Hilton hotel floor may be reserved by partners for the week or in 30-minute increments. Availability is limited.
- Partner/Member Lounge and access to reservable meeting space—Private CERAWeek
 Partner Lounge (3rd floor, Hilton) with private meeting space and restaurant-style tables
 for casual meetings and interactions.
- Partner-hosted receptions—Intimate gatherings hosted by Partners offering informal and relaxed discussions are available. A CERAWeek PLM will provide sample invitations and online tools to support the invitation process.
- Restricted-access meeting passes for non-delegate Partner guests—Foundational and Strategic Partners are allocated restricted-access meeting passes, allowing individuals not registered to the Conference (such as Partner staff or business guests) access to Partner's hospitality suite to attend private meetings and Partner's private reception. Meeting pass access is restricted to the hospitality suite area, and it does not allow entry into the general conference, Conference sessions, or general receptions.
- *Delegate list access*—Partners have access to the list of CERAWeek delegates (name, title and company), updated periodically.

Partner Recognition, Media, and CERAWeek Branding Program—Partners benefit from prominent branding and acknowledgment as a supporting CERAWeek Partner on-site, online, in select third-party media advertisements, and bespoke differentiated branding opportunities. Core Partner branding benefits include:

- Identification and recognition as a CERAWeek Partner in key promotional materials
- Logo included in pre-event marketing materials (may include national and international publications)
- Logo displayed on projection screens in main ballroom during select conference-wide keynote and plenary sessions
- Media exposure and critical issue support program
- Logo placement on select on-site event signage
- Logo and company description (up to 250 words) featured in on-site or electronic collateral
- Logo and hyperlink to Partner's website on CERAWeek conference website and mobile app

CERAWeek On Demand—showcases videos of select Conference sessions, presentations, executive interviews, and press/media briefings.

- CERAWeek Live interviews of Partner executives by an S&P Global expert, including a link to the video interview for use on Partner's website
- Enterprise access by Partner to CERAWeek On Demand to share content with your colleagues

Partner Support Passes—CERAWeek Partners are allocated support passes depending on the level of Partnership. These passes are designed for use by assistants, media and PR staff. They provide access to the hotel, the Partner floors, and other communal areas. Staff using these badges will only be allowed to enter sessions with executives on full passes.



Partner Enhancements

Partners may achieve specific objectives through custom enhancements. Partner may select from the list below or request to co-develop customized special programs with S&P Global.

Thought Leadership and Executive Engagement

- Custom S&P Global Expert Briefing for Partner's leadership team
- CERAWeek studio access for production-quality content and interviews broadcast from the Conference

Priority Access to Private and Special Programs

- Enhanced Partner Liaison Manager support services, such as to facilitate internal meetings in conjunction with CERAWeek
- Bid round hosting and support
- Board of Directors or executive team meetings

Peer Hosting, Interaction, and Networking

- Co-develop with S&P Global customized special programs
- Partner-hosted CERAWeek conference-wide reception
- Partner-hosted bespoke private reception, luncheon or dinner
- Partner-hosted social outings, including golf tournament
- Partner-hosted public lounge or social area located on the ground floor of the hotel

Innovation Agora Membership/Partnership

Agora Members and Partners benefit from access to, and brand exposure in, the Innovation Agora Community. This dynamic community focuses on solutions to the world's greatest energy innovation and technology challenges. Agora Partners may:

- Host private meetings with key industry and technology leaders
- Demonstrate the impact of Partner's technology and innovation on the energy industry
- Engage in interactive dialogues with peers and other industry delegates moderated by S&P Global experts
- Participate in invitation-only leadership discussions and events
- Present case studies and deep-dive innovative introductions in an intimate setting
- Attend one-on-one conversations with influential and inspirational thought leaders
- Record executive interviews and partner messaging
- Host social gatherings and receptions to connect and explore specific communities

Agora Partner House

A limited number of Agora Houses are available.

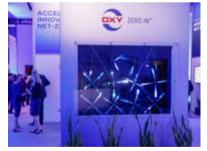
Dedicated, large flexible area for demonstrations and experiences, branded hospitality, and private meetings and receptions. The House is a destination for executive engagement, company showcases and dialogue. It can serve as a home-base to convene delegates, portfolio companies and partners. (Note: Partners are responsible for the design and production of the interior of the House.)

Your investment as a House Partner includes:

- Additional CERAWeek Innovation Agora Passes to invite partners, customers, and innovation ecosystem members
- Dedicated space in your house to host partner-branded hospitality receptions (partner is responsible for invitations and all food and beverage)
- Logistics included in the House (provided by GRB convention services): Wi-Fi internet, electricity access and two round meeting tables with eight (8) standard chairs

Partnership with the CERAWeek Agora program is an opportunity to engage with the innovation community, to directly influence and impact the energy future, and to deepen relationships with key stakeholders.







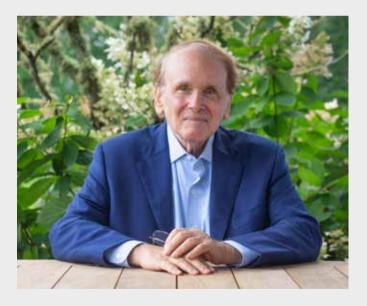
About CERAWeek: Conference overview

CERAWeek is comprised of three mutually reinforcing platforms designed to share ideas and foster relationships.

- The centerpiece is the week-long **Executive Conference** featuring conference-wide Plenaries, Strategic Dialogues, and Expert Briefings. These offer comprehensive perspective on the changing energy landscape across all segments of the industry on a global and regional basis.
- Private and Special Programs include Leadership Circle communities—exclusive gatherings designed to promote high-level discussion and interaction among senior executives and officials; Ministerial & Regional Forums; EPICs (Energy Partner Informal Dialogues), as well as partner receptions, informal briefings, and private dialogues.
- The **Innovation Agora** is an immersive and dynamic program advancing the energy innovation ecosystem and fostering solutions to the greatest challenges. The Agora utilizes creative interactive formats to foster an open marketplace for ideas, dialogue, experiences, and connections.

Chairman

Daniel Yergin, Vice Chairman, S&P Global, serves as Co-Chairman of CERAWeek. Dr. Yergin is a highly respected authority on energy, international politics, and economics. He was described by Fortune as "one of the planet's foremost thinkers about energy and its implications"; by TIME Magazine as the "one man whose opinion matters more than any other on global energy markets"; and by The New York *Times* as "America's most influential energy pundit." Dr. Yergin is author of the Pulitzer Prize-winning, best-selling book The Prize as well as the best-selling The Quest: Energy, Security, and the Remaking of the Modern World and most recently, The New Map: Energy, Climate and the Clash of Nations.



CERAWeek Executive Conference

CERAWeek convenes some 5,000 delegates in person and over 900 speakers, from over 1,300 organizations representing over 85 countries. These include over 600 CEOs and Chairpeople and more than 50 ministers and government representatives.

Participants encompass all regions and industry segments, from oil and natural gas to electric power, minerals and renewables, emerging technologies, finance, mobility, hydrogen, and more.

CERAWeek Ecosystem



THOUGHT LEADERSHIP

Meaningful engagement, leading conversations through:

- Platform with reach
 and impact
- EPICs (invitation-only, private dialogues with government officials)



COMMUNITY

Engage with leaders committed to advancing the energy future through:

- Leadership Circles & Forums (senior-level private dialogues)
- Future Energy Leaders and Professional Development Program
- •Women in Energy
- Bilateral meetings and networking



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LEARNING
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Receive cutting edge and impactful research through:

- •S&P Global industry experts
- Private Partner Briefings
- Lyceum and Workshops



BRAND IMPACT

Maximize and expand global brand impact through access to:

- Top-tier, global media outlets
- Strategic guidance from S&P Global media
- Distribution of press releases, announcements, and more
- Platform to host media events
- Alignment with our social media team to amplify social media campaigns

Speakers

CERAWeek speakers are among the most influential industry executives, policymakers, and thought leaders. S&P Global senior experts present and moderate the dialogues.

Global leaders who have contributed recently to CERAWeek:







Hon. Iván Duque Márquez President, Republic of Colombia



Amin Nasser President & CEO, Saudi Aramco



Hon. Jennifer M. Granholm Secretary of Energy, United States Department of Energy



Vicki Hollub President & CEO, Oxy



Darren W. Woods Chairman & CEO, ExxonMobil Corporation



Charif Souki Executive Chairman of the Board, Tellurian Inc.



Hon. Michael S. Regan Administrator, United States Environmental Protection Agency



Patrick Pouyanné Chairman of the Board & CEO, TotalEnergies



Fatema Al Nuaimi Chief Executive Officer, ADNOC LNG, ADNOC



Bernard Looney chief executive officer, bp p.l.c.



Patti Poppe Chief Executive Officer, PG&E Corporation



Tengku Muhammad Taufik President & Group CEO, PETRONAS



RJ Scaringe Chief Executive Officer, Rivian



David Rubenstein Co-Founder & Co-Chairman, The Carlyle Group



Dr. Pratima Rangarajan Chief Executive Officer, OGCI



Mike Wirth Chairman & CEO, Chevron Corporation



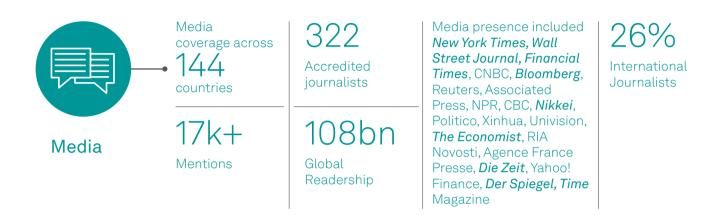
James D. Farley, Jr. President & CEO, Ford Motor Company

"...an important gathering of folks from every aspect of the energy sector." Hon. John Kerry, Special President Envoy for Climate, United States

Media and Partnership Support

CERAWeek receives extensive print, digital, and television coverage from over 300 reporters representing over 100 media outlets, making it one of the most intensely covered executive gatherings in the world.

This concentration of media coverage provides significant opportunity for formal and informal press interactions. CERAWeek also has significant social media reach and impact.



The CERAWeek media program supports Partners to help maximize media coverage and communications.

- Coordination with the S&P Global media and social media including periodic conference calls (with multiple partners).
- Private one-on-one kick-off meeting focused on social media to identify overlap in topics of interest.
- Access to media facilities during CERAWeek for press conferences or media briefings.
- Access to CERAWeek studio for interviews with partner executives (must schedule in advance).
- List and email contact information of registered media.

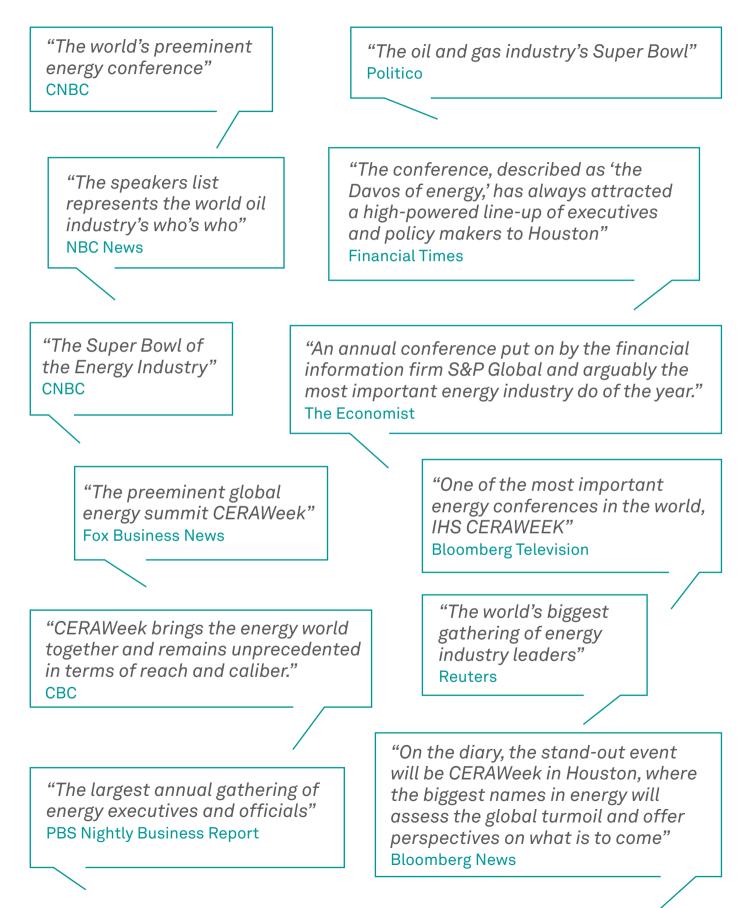
Patti Poppe @poppepk

Talking the future of #EVs and #cleantransportation @CERAWeek with @jimfarley98, @Ford, and @DanielYergin. Such an exciting time for the utility & transportation industries – and our customers! #cleanenergy #CERAWeek



"I was blown away by the content, attendee list and energy." **Rebecca Kruger,** Managing Director, Goldman Sachs

Media Commentary on CERAWeek



CERAWeek Innovation Agora Where energy, innovation and technology meet

The CERAWeek **Innovation Agora** is dedicated to advancing the energy innovation ecosystem, and to shared learning across multiple disciplines and technologies. It is a unique forum to



learn, connect, and exchange ideas on energy innovation, emerging technologies, policies, financial models, and solutions to the world's greatest energy challenges.

Now in its seventh year, Agora convenes an exciting global innovation and technology community—thought leaders; start-ups; academic institutions; tech, mobility, energy and power companies; venture capital; national labs and public officials—all committed to creating new pathways and solutions for the energy future. Together we explore new technology solutions to the challenges of energy transition, reliability, security, work force of the future, and affordability. Innovation Agora Partners support this pioneering community, contributing their expertise and experiences to this immersive environment.

The Agora is designed to foster interaction and dialogue and to stimulate creative thinking, new relationship, and connections across traditional technology boundaries. Formats include:

- Agora Studios—Dialogues among innovation leaders on emerging and disruptive technologies.
- **Voices of Innovation**—Up-close conversations with foremost innovators and thought leaders.
- **Agora Hubs**—Dedicated zone for sharing ideas and insights, exploring the technology frontiers around a central theme and topic area.
- **Agora Pods**—Startups and innovators showcase new ideas, technologies, and innovations across the energy ecosystem.
- Learning Lyceums—High-impact learning and case studies on emerging topics through engagement, collaboration, and forward-looking briefings by experts.

"Unparalleled insight on the state and direction of the energy business." **Rob Fast,** Chief Technology Officer, Hess Corporation

- Meetups—Small, unstructured gatherings around common interests and topics, led by S&P Global analysts, partners and guests.
- Book Signings—Meet top authors.
- Agora Houses—Dedicated spaces for immersive experiences on exciting technologies that are transforming the energy industry.

Innovation Agora Topics

- What are the most promising and scalable decarbonization pathways?
- What will be the role and pace of hydrogen in the energy system of the future? Who are the customers?
- Electrification of everything: What is needed in generation, storage, transmission, and smart grid?
- Scaling renewables: New models
- Will next-gen modular nuclear attain critical mass in the energy mix? Where are we with nuclear fusion?
- Circular economy and plastics waste
- Methane: New solutions for abatement and monitoring
- Quantum computing: What applications for energy, and when?
- e-Mobility: How far, how fast and what infrastructure and supply chains will be needed?
- AI and digital transformation: Will they meet expectations?
- Additive, agile, augmented and automated: A quiet revolution in smart manufacturing and processing?
- What are the emerging models for financing and investing in energy innovation?
- Energy justice: How to balance affordability, low carbon, and reliability objectives?
- Human capital, diversity and inclusion: How to recruit and retain the workforce of the future?
- Energy innovation is driving competitive advantage: How are companies responding?

"...an opportunity to peer into and sometimes touch the future." Ashely Gilmore, CEO & Co-Founder, Tracts

Recent Innovation Agora Speakers



Ernest Moniz Founder and Chief Executive Officer, Energy Futures Initiative; Professor, MIT; Former U.S. Secretary of Energy



Walter Isaacson Best-selling Author and Leonard Lauder Professor of American History and Values, Tulane University



Yi Cui Director of Precourt Institute for Energy, Professor of Materials Science and Engineering, Stanford University



Julie Sweet Chair and Chief Executive Officer, Accenture



Kara Hurst Vice President, Worldwide Sustainability, Amazon



Carol Anne Clayson Senior Scientist & Associate Director for Research Strategy, Woods Hole Oceanographic Institution (WHOI)



Ahmad Al Khowaiter Chief Technology Officer, Saudi Aramco



Lorenzo Simonelli Chairman & Chief Executive Officer, Baker Hughes



Lord John Browne of Madingley Senior Advisor, General Atlantic, Chairman, BeyondNetZero



David Victor Professor of Innovation and Public Policy, School of Global Policy and Strategy, University of California, San Diego (UCSD)



Sunita Narain Director General, Centre for Science and Environment



Jigar Shah Director, Loan Programs Office, United States Department of Energy

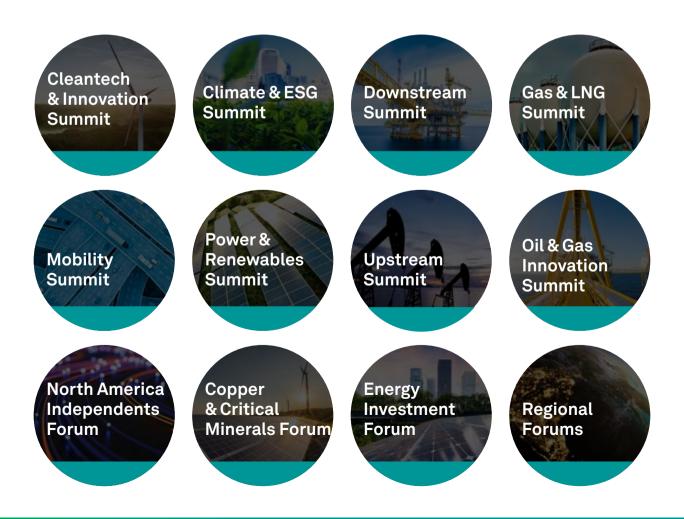
CERAWeek Private Programs

CERAWeek **Private Programs** convene leaders from key energy communities to discuss common interests and concerns. Participation is determined by seniority, area of focus, and expertise.

Partners receive priority consideration for executives participation in the Private Partner Program.

The Leadership Circle program was created in response to requests from our Partners for small, intimate sessions exclusively for senior-level executives and top decision-makers. It includes a series of private Summits and networking during CERAWeek and continued virtually over the year.

The purpose is to allow focused, highly interactive, off-the-record discussion on key issues shaping the energy future. Leadership Circle Summits provide a unique opportunity to explore common concerns, develop new relationships, gain insights and to share experiences and perspectives.



CERAWeek EPICs (Energy Partner Informal Conversations) are small, private roundtables with ministers and senior public officials for informal discussion. EPICs offer a unique opportunity for relaxed dialogue and unscripted interaction. Partners receive priority consideration to attend EPICs.



President **Hon. Iván Duque Márquez**, Republic of Colombia and **H.E. Diego Mesa Puyo,** Minister of Mines and Energy, Republic of Colombia



Hon. Jennifer M. Granholm, Secretary of Energy, United States Department of Energy



Hon. Michael Regan, Administrator, United States Environmental Protection Agency



EPIC with Rt. Hon. Justin Trudeau, Prime Minister, Minister of Intergovenmental Affairs, and Minister of Youth, Canada

CERAWeek Special Programs

CERAWeek **Special Programs** offer unique opportunities to foster engagement by emerging leaders and communities:

Future Energy Leaders are high-potential industry executives. Their CERAWeek programs includes special educational sessions and receptions designed to foster leadership learning as well as build new relationships. Participants are nominated by Partners. The optional *Professional Development Program* augments the Future Energy Leaders with two days of immersive strategy training.





Arun Majumdar, Jay Precourt Professor, Professor of Mechanical Engineering, Stanford University, presents at a Future Energy Leaders session.



Dimitra Manis, Executive Vice President, Chief Purpose Officer, S&P Global and Sue Lena Thompson, Special Programs Director, CERAWeek, S&P Global introducing the Women in Energy dinner.

Women in Energy promotes informal dialogue and networking advancing the role of women professionals in the energy industry, including a private Women in Energy reception and annual Women in Energy dinner. Partnership includes advisory participation, branding, and Partner acknowledgment.



Energy Innovation Pioneers—Scaling the Mountain: Accelerating development of zero-carbon energy systems for deep decarbonization with Carolyn Seto (Chair), Director, Upstream Technology & Innovation, S&P Global; Bob Mumgaard, CEO, Commonwealth Fusion Systems (CFS); Brent Lewis, CEO & Co-Founder, Carbon America; Tim Latimer, Co-Founder & CEO, Fervo Energy; and Dr. Calum R.I. Chisholm, CEO, SAFCell, Inc.

Energy Innovation Pioneers

features dynamic, earlystage companies with innovative and distinctive new technologies. Each Pioneer provides a snapshot of their technology and business model.

Forums and Other Private Programs

CERAWeek Partners receive priority access to private forums convened at CERAWeek. These include Ministerial and Industry Summits focused on specific regions (Africa, Latin America, Southeast and East Asia) and topics (Infrastructure, Future Supply Chain, etc.). Also included are private receptions and meals with officials and senior executives. Eligibility is based on seniority, relevance, and partnership level.

Africa Energy and Economy Forum



Asia Pacific Energy Ministerial Forum



Latin America Forum









CERAWeek Partnership: Recent participating organizations

Energy Producers

Abu Dhabi National Oil Company (ADNOC) Arch Resources BHP bp Cairn India Centrica Cheniere Energy Chesapeake Energy Chevron **ConocoPhillips Devon Energy Direct Energy** Dow Ecopetrol Enbridge Energie ENGIE Eni EQT Equinor **Excelerate Energy** ExxonMobil Freeport LNG Gail Galp Hess Corporation Hunt Oil Indian Oil **ITC Holdings** JERA Co Japan Oil, Gas and Metals National Corporation

Kuwait Petroleum Company Masdar Nayara Energy NNPC Limited Northern Dynasty Minerals NRG Oxy ONGC (India) Peabody Coal PEMEX Petrobras PETROLIAM Nasional Berhad (PETRONAS) Petronet I NG Ramaco Coal Repsol Saudi Aramco Sempra Infrastructure Seplat Energy Shell Sunnova Energy International Tellurian Inc. **TotalEnergies** Turkish Petroleum Venture Global LNG Williams **Xcoal Energy** & Resources

Technology Providers

ABB AES Agility Air Products Aker ASA Aker Horizons Amazon Web Services AMEXHI AspenTech AVEVA **Baker Hughes Beyond Limits** Black & Veach **Bloom Energy Chart Industries** Cognite Emerson First Solar General Electric Google Halliburton Honeywell Microsoft Mitsubishi Heavy Industries Moblize PrecisionHawk Salesforce SBM Offshore Schlumberger Schneider Electric Siemens Energy VMWare YPF 8 Rivers

Financial Institutions

Barclavs General Atlantic -BevondNetZero Breakthrough Energy Credit Suisse **Energy Capital** Goldman Sachs HSBC Invest in Canada Jeffries Mercuria Energy Group Morgan Stanley Mubadala Investment National Bank of Canada OGCI Climate Investments The Carlyle Group Trafigura Tudor, Pickering, Holt & Co. Veriten

Professional Services/ Associations

Alliance to End Plastic Waste Accenture American Petroleum Institute Edison Electric Institute Egon Zehnder Energy Capital Partners ERM Korn Ferry ONS Oil Sands Pathways Alliance Project Canary Tree Energy Solutions (TES) Vinson & Elkins World Energy Cities Partnership

Governments

Colombia Australia Canada Saudi Arabia U.S. Department of Energy United Kingdom

Academic Institutions

Johns Hopkins University MITEI Nuclear Energy Institute Peking University Rice University Stanford University Woods Hole Oceanographic Institution



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