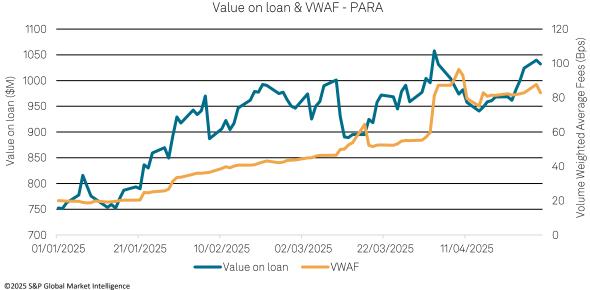
## Deal or No Deal? The Risks and Rewards of the Paramount-Skydance Merger.

As Paramount Media announces a merger with Skydance Media, borrowing of Paramount shares has skyrocketed.



Source: S&P Global Market Intelligence Securities Finance

The merger between Paramount Global (PARA) and Skydance Media represents a pivotal development in the entertainment sector, forming a new entity valued at approximately \$28 billion, referred to as New Paramount. This strategic partnership aims to harness the strengths of both companies to enhance their competitive positioning in a rapidly changing market landscape.

The merger process is structured in multiple phases. Initially, Skydance Media will acquire National Amusements for \$2.4 billion in cash. Following this acquisition, the common stock of Paramount (PARA) will be converted into shares of the newly established New Paramount<sup>1</sup>. This multi-step

<sup>&</sup>lt;sup>1</sup> <u>Skydance Media and Paramount Global Sign Definitive Agreement to Advance Paramount as a World-Class Media</u> and Technology Enterprise | Paramount

approach not only restructures ownership among these media entities but also lays the groundwork for future growth and operational synergy.

As a direct consequence of this merger, there has been a noticeable increase in borrowing activity and lending fees, driven by heightened demand to borrow shares. This trend reflects the growing interest from investors looking to engage in event-driven arbitrage strategies associated with the deal.

Currently, the arbitrage spread stands at \$3.33 per share, with Paramount's stock trading at approximately \$11.67<sup>2</sup> and the proposed acquisition price for New Paramount shares set at \$15. This spread presents an opportunity for investors to capitalize on the price discrepancies that often arise during mergers.

In the context of this merger, there is a growing number of directional shorts that are agnostic to the election. These positions indicate a broader market sentiment regarding the potential outcomes of the merger, as participants adjust their strategies in response to evolving conditions. Additionally, it is noteworthy that three DTC deadlines have come and gone, and the deal continues to face extensions. While the merger is not expected to close until June, some custodians have reportedly already processed client elections and moved shares to the contraline, which has implications for the supply of stock in securities lending markets.

Monitoring regulatory approvals remains a critical component of navigating this event-driven arbitrage opportunity. Investors must stay informed about the progress of approvals from regulatory bodies such as the SEC, European Commission, and FCC, as any delays or complications can significantly impact stock prices.

Despite the attractive profit potential associated with this merger, event-driven arbitrage carries inherent risks. One of the primary concerns is the possibility of deal failure; if the merger does not materialize, Paramount's stock price may experience a decline, leading to potential losses for investors. Regulatory hurdles and broader market volatility can further complicate the situation, adding layers of uncertainty to the arbitrage strategy.

The merger between Paramount Global and Skydance Media presents a compelling case for eventdriven arbitrage, with opportunities for investors to capitalize on price discrepancies. However, participants must carefully navigate the associated risks and remain vigilant in monitoring the dynamic landscape of this corporate action.

<sup>&</sup>lt;sup>2</sup> Price at April 30

For more information on how to access this data set, please contact the sales team at: <u>h-ihsm-global-equitysalesspecialists@spglobal.com</u>

## S&P Global Market Intelligence

Copyright © 2025 by S&P Global Market Intelligence, a division of S&P Global Inc. All rights reserved.

These materials, including any software, data, processing technology, index data, ratings, credit-related analysis, research, model, software or other application or output described herein, or any part thereof (collectively the "Property") constitute the proprietary and confidential information of S&P Global Market Intelligence or its affiliates (each and together "S&P Global") and/or its third-party provider licensors. S&P Global on behalf of itself and its third-party licensors reserves all rights in and to the Property. These materials have been prepared solely for information purposes based upon information generally available to the public and from sources believed to be reliable.

Any copying, reproduction, reverse-engineering, modification, distribution, transmission or disclosure of the Property, in any form or by any means, is strictly prohibited without the prior written consent of S&P Global. The Property shall not be used for any unauthorized or unlawful purposes. S&P Global Market Intelligence's opinions, statements, estimates, projections, quotes and credit-related and other analyses are statements of opinion as of the date they are expressed and not statements of fact or recommendations to purchase, hold, or sell any securities or to make any investment decisions, and do not address the suitability of any security, and there is no obligation on S&P Global Market Intelligence to update the foregoing or any other element of the Property. S&P Global Market Intelligence may provide index data. Direct investment in an index is not possible. Exposure to an asset class represented by an index is available through investable instruments based on that index. The Property and its composition and content are subject to change without notice.

THE PROPERTY IS PROVIDED ON AN "AS IS" BASIS. NEITHER S&P GLOBAL NOR ANY THIRD PARTY PROVIDERS (TOGETHER, "S&P GLOBAL PARTIES") MAKE ANY WARRANTY, EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE, FREEDOM FROM BUGS, SOFTWARE ERRORS OR DEFECTS, THAT THE PROPERTY'S FUNCTIONING WILL BE UNINTERRUPTED OR THAT THE PROPERTY WILL OPERATE IN ANY SOFTWARE OR HARDWARE CONFIGURATION, NOR ANY WARRANTIES, EXPRESS OR IMPLIED, AS TO ITS ACCURACY, AVAILABILITY, COMPLETENESS OR TIMELINESS, OR TO THE RESULTS TO BE OBTAINED FROM THE USE OF THE PROPERTY. S&P GLOBAL PARTIES SHALL NOT IN ANY WAY BE LIABLE TO ANY RECIPIENT FOR ANY INACCURACIES, ERRORS OR OMISSIONS REGARDLESS OF THE CAUSE. Without limiting the foregoing, S&P Global Parties shall have no liability whatsoever to any recipient, whether in contract, in tort (including negligence), under warranty, under statute or otherwise, in respect of any loss or damage suffered by any recipient as a result of or in connection with the Property, or any course of action determined, by it or any third party, whether or not based on or relating to the Property. In no event shall S&P Global be liable to any party for any direct, indirect, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees or losses (including without limitation lost income or lost profits and opportunity costs or losses caused by negligence) in connection with any use of the Property even if advised of the possibility of such damages. The Property should not be relied on and is not a substitute for the skill, judgment and experience of the user, its management, employees, advisors and/or clients when making investment and other business decisions.

The S&P Global logo is a registered trademark of S&P Global, and the trademarks of S&P Global used within this document or materials are protected by international laws. Any other names may be trademarks of their respective owners.

The inclusion of a link to an external website by S&P Global should not be understood to be an endorsement of that website or the website's owners (or their products/services). S&P Global is not responsible for either the content or output of external websites. S&P Global keeps certain activities of its divisions separate from each other in order to preserve the independence and objectivity of their respective activities. As a result, certain divisions of S&P Global may have information that is not available to other S&P Global divisions. S&P Global has established policies and procedures to maintain the confidentiality of certain nonpublic information received in connection with each analytical process. S&P Global may receive compensation for its ratings and certain analyses, normally from issuers or underwriters of securities or from obligors. S&P Global reserves the right to disseminate its opinions and analyses. S&P Global Ratings' public ratings and analyses are made available on its sites, www.spglobal.com/ratings (free of charge) and www.capitalig.com (subscription), and may be distributed through other means, including via S&P Global publications and third party redistributors.